### FINANCIAL STATEMENTS

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC.

**JANUARY 31, 2013 AND 2012** 

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC.

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors People's Equal Action and Community Effort, Inc. Syracuse, New York

### Report on the Financial Statements

We have audited the accompanying financial statements of People's Equal Action and Community Effort, Inc. (a nonprofit organization), which comprise the statement of financial position as of January 31, 2013 and 2012, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statement.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles general accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and preform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of People's Equal Action and Community Effort, Inc. as of January 31, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audit of States, Local Governments, and Non-Profit Organizations*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated May 23, 2013, on our consideration of People's Equal Action and Community Effort, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering People's Equal Action and Community Effort, Inc.'s internal control over financial reporting and compliance.

Jestere, Marshall & Obscerzer May 23, 2013

Syracuse, New York

# PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. STATEMENTS OF FINANCIAL POSITION JANUARY 31, 2013 AND 2012

	2013	2012
ASSETS		
CURRENT ASSETS:		
Cash	\$ 362,160	\$ 377,731
Grants receivable	1,364,783	1,470,953
Program service fees receivable (net of allowance for doubtful	, ,	-,,
accounts of \$0 and \$16,800 in 2013 and 2012, respectively)	355,192	143,928
Inventory	131,812	126,124
Other current assets	238,966	170,956
Total current assets	2,452,913	2,289,692
LONG-TERM DEPOSITS	16,600	16,600
PROPERTY:		
Land	200,500	199,500
Buildings	2,742,270	2,742,270
Leasehold improvements	4,256,079	4,237,740
Vehicles	2,671,238	2,615,500
Equipment	823,147	816,482
Construction in progress	16,500	18,339
Total	10,709,734	10,629,831
Less accumulated depreciation	7,620,427	7,037,945
Property - net	3,089,307	3,591,886
TOTAL	\$ 5,558,820	\$ 5,898,178

2013	2012

### LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:				
Accounts payable - Trade	\$	845,554	\$	841,399
Accrued payroll and related liabilities		523,878		432,547
Current portion of long-term debt		9,464		8,943
Accrued compensated absences		297,536		290,116
Deferred revenue		136,820		302,516
Custodial accounts		588		3,924
Deposits and other current liabilities		24,874		6,879
Total current liabilities		1,838,714		1,886,324
LONG-TERM DEBT - NET OF CURRENT PORTION		13,480		22,944
Total liabilities		1,852,194		1,909,268
NET ASSETS:				
Unrestricted		3,506,637		3,803,115
Temporarily restricted		199,989		185,795
Total net assets	_	3,706,626		3,988,910
TOTAL	\$	5,558,820	<u>\$</u>	5,898,178

# PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JANUARY 31, 2013

	Unrestricted	Temporarily Restricted	Total
SUPPORT:			
Direct contributions	\$ 161,269	\$ 70,205	\$ 231,474
In-kind contributions	5,055,539	-	5,055,539
Fundraising	78,680	33,862	112,542
Net assets released from restrictions	107,739	(107,739)	
Total support	5,403,227	(3,672)	5,399,555
REVENUE:			
Governmental agencies	18,892,507	17,733	18,910,240
Program service fees	2,781,840	-	2,781,840
Interest income	185	133	318
Rental income	57,760		57,760
Total revenue	21,732,292	17,866	21,750,158
Total support and revenue	27,135,519	14,194	27,149,713
EXPENSES:			
Program services	24,483,017	-	24,483,017
Management and general	2,909,623	-	2,909,623
Fundraising	39,357	-	39,357
Total expenses	27,431,997		27,431,997
INCREASE (DECREASE) IN NET ASSETS	(296,478)	14,194	(282,284)
NET ASSETS - FEBRUARY 1, 2012	3,803,115	185,795	3,988,910
NET ASSETS - JANUARY 31, 2013	\$ 3,506,637	\$ 199,989	\$ 3,706,626

# PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JANUARY 31, 2012

	Unrestricted Temporarily Restricted		Total
SUPPORT:			
Direct contributions	\$ 115,258	\$ 61,209	\$ 176,467
In-kind contributions	4,843,963	162	4,844,125
Fundraising Net assets released from restrictions	91,030 125,103	48,694 (125,103)	139,724
Total support	5,175,354	$\frac{(125,105)}{(15,038)}$	5,160,316
rotar support	3,173,331	(13,030)	3,100,510
REVENUE:			
Governmental agencies	24,814,484	14,976	24,829,460
Program service fees	1,653,049	-	1,653,049
Interest income	359	(3,240)	(2,881)
Rental income	60,091	-	60,091
Other income	116	***************************************	116
Total revenue	26,528,099	11,736	26,539,835
Total support and revenue	31,703,453	(3,302)	31,700,151
EXPENSES:			
Program services	28,912,306	-	28,912,306
Management and general	2,930,144	-	2,930,144
Fundraising	52,210		52,210
Total expenses	31,894,660		31,894,660
DECREASE IN NET ASSETS	(191,207)	(3,302)	(194,509)
NET ASSETS - FEBRUARY 1, 2011	3,994,322	189,097	4,183,419
NET ASSETS - JANUARY 31, 2012	\$ 3,803,115	\$ 185,795	\$ 3,988,910

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JANUARY 31, 2013

	Program	Management and			
	 Services	General	_Fu	ndraising	Total
Salaries	\$ 11,164,795	\$ 1,456,790	\$	493	\$ 12,622,078
Payroll taxes and fringe benefits	2,894,237	320,721		57	3,215,015
Professional fees and contract services	3,364,446	65,576		-	3,430,022
Conferences and travel	218,855	30,724		-	249,579
Occupancy costs	1,617,921	143,727		-	1,761,648
Program service fee overhead	138,587	-		-	138,587
Consumable supplies	4,248,178	40,423		29,867	4,318,468
Equipment expense	146,520	60,779		2,558	209,857
Insurance	275,866	21,244		4	297,114
Telephone	82,567	21,345		_	103,912
Advertising, printing, postage and dues	63,876	29,712		6,183	99,771
Vehicle maintenance	265,693	3,356		-	269,049
Interest expense	1,578	1,323		-	2,901
Depreciation	10,233	669,529		-	679,762
Other costs	 (10,335)	44,374		195	34,234
Total expenses	\$ 24,483,017	\$ 2,909,623	\$	39,357	\$ 27,431,997

## PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JANUARY 31, 2012

	Program	Management and			
	Services	General	_Fu	ndraising	Total
Salaries	\$ 11,307,133	\$ 1,460,951	\$	723	\$ 12,768,807
Payroll taxes and fringe benefits	2,903,431	309,619		107	3,213,157
Professional fees and contract services	4,733,897	78,008		1,072	4,812,977
Conferences and travel	340,922	29,176		_	370,098
Occupancy costs	1,722,198	139,103		-	1,861,301
Program service fee overhead	81,400	-		_	81,400
Consumable supplies	6,898,855	43,481		37,619	6,979,955
Equipment expense	118,878	36,321		3,725	158,924
Insurance	282,423	21,076		7	303,506
Telephone	59,863	24,540		_	84,403
Advertising, printing, postage and dues	137,239	34,527		8,744	180,510
Vehicle maintenance	307,308	2,867		-	310,175
Interest expense	2,070	4,148		-	6,218
Depreciation	18,947	708,893		-	727,840
Other costs	 (2,258)	37,434		213	35,389
Total expenses	\$ 28,912,306	\$ 2,930,144	\$	52,210	\$ 31,894,660

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. STATEMENTS OF CASH FLOWS

### FOR THE YEARS ENDED JANUARY 31, 2013 AND 2012

	2013	2012
CASH FLOWS FROM OPERATING ACTIVITIES:		
Decrease in net assets	\$ (282,284)	\$ (194,509)
Adjustments to reconcile decrease in net assets		
to net cash provided by (utilized in) operating activities:		
Depreciation	679,762	727,840
Donated vehicles	(115,820)	-
Bad debt expense	-	1,473
Changes in operating assets and liabilities:		-,
Grants receivable	106,170	(411,160)
Program service fees receivable	(211,264)	80,560
Inventory	(5,688)	12,810
Other current assets	(52,979)	(83,231)
Accounts payable - Trade	4,155	(62,874)
Accrued payroll and related liabilities	91,331	1,826
Accrued compensated absences	7,420	18,656
Deferred revenue	(165,696)	(1,340,704)
Custodial accounts, deposits, and other current liabilities	14,659	(12,822)
Total adjustments	352,050	(1,067,626)
Net cash provided by (utilized in) operating activities	69,766	(1,262,135)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisitions of property	(76,394)	(335,875)
Net cash utilized in investing activities	(76,394)	(335,875)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Payments on long-term debt	(8,943)	(8,451)
Payments on short-term bank borrowings	(655,000)	(1,230,000)
Proceeds from short-term bank borrowings	655,000	980,000
Net cash utilized in financing activities	(8,943)	(258,451)
DECREASE IN CASH	(15,571)	(1,856,461)
CASH - BEGINNING OF YEAR	377,731	2,234,192
CASH - END OF YEAR	\$ 362,160	\$ 377,731
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Cash paid during the year for interest	\$ 2,901	\$ 6,286

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Organization**

People's Equal Action and Community Effort, Inc. (the "Agency") provides community action programs primarily throughout Onondaga County. The programs of the Agency include senior citizen services; transportation services for elderly, disabled and isolated; activities and one-on-one interaction with a role model; programs and services covering prenatal care and early childhood education; family endeavors; emergency food needs; energy services; home weatherization; community health and social service introduction to families.

The Agency is a nonprofit corporation, exempt from income tax under Section 501(c)(3) of the Internal Revenue Code, and is classified as an organization that is not a "private foundation" as defined in Section 509(a) of the Internal Revenue Code. Therefore, no provision for income taxes is made in the accompanying financial statements. However, fiscal years 2010 and later remain subject to examination by the IRS and state authorities, generally for three years after filing.

#### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Net assets and revenues, expenses, gains, and losses are classified into permanently restricted, temporarily restricted or unrestricted net assets based on the existence or absence of donor-imposed restrictions.

### **Support and Revenue**

Funding for Agency programs is provided through grants from the U.S. Department of Health and Human Services, New York State Departments of State, Health, Social Services, Homes and Community Renewal and Office of People with Developmental Disabilities, County of Onondaga, LaFayette Central School District, North Syracuse Central School District, Solvay Union Free School District, Syracuse City School District, Corporation for National and Community Service, Big Brothers Big Sisters of America, United Way, and various foundations, and corporations.

#### Receivables

Receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable.

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### **Inventory**

Inventory of supplies and materials is stated at cost using the first-in, first-out method.

#### **Other Current Assets**

Included in other current assets are fee for service weatherization program costs related to projects that have not been completed. Revenue is recognized when projects have been finalized in accordance with grant agreements. These programs include EmPower New York, Multifamily Performance Program, and Assisted Home Performance.

#### **Property**

Property \$5,000 and greater is capitalized and stated at cost if purchased or fair market value if donated. Depreciation is calculated using the straight-line method over the estimated useful lives of the related assets. Long-lived donated property and equipment is recognized as unrestricted support when received.

Property acquired with grant resources is owned by the Agency for use in authorized programs. The funding sources retain reversionary interest in property purchased with grant funds. Disposition of such assets, as well as any sale proceeds, are subject to a recorded Notice of Federal Interest. Property - net purchased with grant funds was approximately \$1,826,000 and \$2,250,000 as of January 31, 2013 and 2012, respectively.

#### **Deferred Revenue**

Deferred revenue represents funds received but not yet earned. It is anticipated that such revenues will be earned currently.

### Contributed Materials, Facilities and Services

The Agency records as revenue and expenses the estimated fair value of donated services, consumable supplies and space in the period received. Value for salaries is determined by using a reasonable wage and the number of hours donated. Estimated value as provided by the Salvation Army guidelines is used for consumable supplies. Donated space is recorded based on estimated fair market value of the leased space as determined by professional appraisals and third party published sources.

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### **Indirect Cost Rate**

The Agency has been approved by its cognizant agency, U.S. Department of Health and Human Services, to apply a provisional indirect cost rate not to exceed 24.7%. Indirect costs are allocated to all programs of the Agency. Total direct salaries are used as the base to calculate the Agency's indirect cost rate.

### **Functional Allocation of Expenses**

The costs of providing the various programs have been summarized on a functional basis in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs benefited based on management's estimate of time spent, occupancy or usage. Other costs specifically identified to a program are charged directly to that program.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions for the reporting period and as of the financial statement date. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent liabilities, and the reported amounts of revenues and expenses. Actual results could differ from these estimates.

### **Subsequent Events**

Subsequent events have been evaluated by management through May 23, 2013, the date the financial statements were available to be issued.

### 2. SHORT-TERM BANK BORROWINGS

The Agency has a \$2,000,000 revolving loan with First Niagara Bank, N.A. Borrowings accrue interest at the prime rate (3.25% as of January 31, 2013) and are not collateralized.

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 3. LONG-TERM DEBT

Long-term debt represents a mortgage payable to M&T Real Estate, Inc. payable in monthly installments of \$877, including interest at the five year U.S. Treasury rate plus 3% per annum through May 2016. Interest is subject to adjustment in five year increments through May 2015. Land and building with a net book value of approximately \$23,800 at January 31, 2013 are pledged as collateral to this obligation.

Maturities of the long-term portion at January 31, 2013 are as follows:

YEAR ENDING	
JANUARY 31,	<b>AMOUNT</b>
2015	\$ 10,014
2016	3,466
Total	<u>\$ 13,480</u>

### 4. RESTRICTIONS ON NET ASSETS

Unrestricted net assets include board designated amounts of \$0 and \$10,111 for reserve for unemployment insurance at January 31, 2013 and 2012, respectively.

Temporarily restricted net assets include donor restricted contributions and restricted program income to be used to support the following activities at January 31:

	 <u> 2013                                     </u>	 2012
Head Start/Early Head Start	\$ 8,850	\$ 11,265
Family Resource Centers	30,539	24,474
Big Brothers Big Sisters	80,528	91,502
Foster Grandparents	8,610	9,837
Community Development	2,957	3,087
Project R.O.S.E.	4,845	1,961
Food Services	6,029	8,589
Weatherization	31,493	13,626
Frank DeFrancisco Eastwood Community Center	18,649	16,850
Foundation for the Future	1,500	1,500
Maintenance	30	30
Camp Fund	1,000	-

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 4. RESTRICTIONS ON NET ASSETS (CONT'D)

KIDS (Kids in Distressed Situations)	2,461	376
Transportation	28	-
Crop Walk	137	66
Adopt-A-Family	2,319	2,618
Employee Assistance	14	14
Total	<u>\$ 199,989</u>	\$ 185,795

#### 5. RETIREMENT PLAN

The Agency sponsors a 401(k) defined contribution profit sharing plan covering employees who have completed one year of service and are 18 years of age. Employees may contribute a percentage of their compensation on a pre-tax basis, subject to limitations by the Internal Revenue Service. Agency contributions to the plan are at the sole discretion of the Board of Directors. The Board elected to match up to 3% of employee deferred compensation for the plan years ended December 31, 2012 and 2011, respectively.

Retirement plan expense was \$180,511 and \$176,178 for 2013 and 2012, respectively.

### 6. OPERATING LEASES

The Agency leases space and equipment under arrangements accounted for as operating leases. Agreements require monthly payments expiring at various dates through December 2019.

Future minimum lease payments at January 31, 2013 are as follows:

<u>AMOUNT</u>
\$ 1,216,613
490,391
278,095
201,351
195,414
171,880
\$ 2,553,744

Total lease expense for space and equipment included in occupancy costs, equipment and telephone expense was \$1,158,750 and \$1,141,820 for the years ended January 31, 2013 and 2012, respectively.

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 7. DONATED MATERIALS, FACILITIES AND SERVICES

Donated materials, facilities and services included in the financial statements for the years ended January 31 are as follows:

		2013		2012
In-kind contributions:				
Donated volunteer services	\$	1,486,710	\$	1,483,394
Donated professional and contract services		1,505,994		1,449,586
Donated facilities		622,764		695,657
Donated supplies		1,324,251		1,194,664
Donated advertising		-		20,824
Donated vehicles		115,820		<u>-</u>
Total In-kind contributions	<u>\$</u>	5,055,539	\$	4,844,125
Property and Expenses:				
Salaries	\$	1,486,710	\$	1,483,394
Professional fees and contract services		1,505,994		1,449,586
Occupancy costs		622,764		695,657
Consumable supplies		1,324,251		1,194,664
Advertising, printing, postage and dues		-		20,824
Vehicles	_	115,820		
Total expenses	<u>\$</u>	5,055,539	<u>\$</u>	4,844,125

### 8. CONCENTRATIONS OF CREDIT RISK

Financial instruments that potentially subject the Agency to credit risk consist principally of unsecured receivables.

A significant portion of the Agency's revenue is generated through Federal, New York State and County grants that are renewed annually, without which there would be an impact on the Agency's level of service and operation. The Agency derives a substantial portion of its revenues from one grant. Total revenues related to this grant were approximately \$11,300,000 and \$10,500,000 in 2013 and 2012, respectively.

The Agency has collateral agreements with two separate banks insuring all deposits.

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO FINANCIAL STATEMENTS JANUARY 31, 2013 AND 2012

### 9. CONTINGENT LIABILITY

The Agency occupies certain real property which is subject to a mortgage payable to the City of Syracuse. The Agency has previously recorded the mortgage as satisfied based on the intention to fulfill all requirements of the agreement with the City of Syracuse. The agreement requires the Agency to provide low-income rentals to the tenants of this property. In the event of default, as defined by the agreement, the mortgage will become due and payable in full together with interest and penalties or late charges. No liability has been recorded because any potential loss cannot be estimated. This agreement expires August 2013.



# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors People's Equal Action and Community Effort, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of People's Equal Action and Community Effort, Inc. (a nonprofit organization), which comprise the statement of financial position as of January 31, 2013, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated May 23, 2013.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered People's Equal Action and Community Effort, Inc.'s internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of People's Equal Action and Community Effort, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of the Agency's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether People's Equal Action and Community Effort, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

May 23, 2013

Syracuse, New York

Jestone, Marshall + Discerge



### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

To the Board of Directors People's Equal Action and Community Effort, Inc.

### Report on Compliance for Each Major Federal Program

We have audited People's Equal Action and Community Effort, Inc.'s compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of People's Equal Action and Community Effort, Inc.'s major federal programs for the year ended January 31, 2013. People's Equal Action and Community Effort, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of People's Equal Action and Community Effort, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about People's Equal Action and Community Effort, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of People's Equal Action and Community Effort, Inc.'s compliance.

### Opinion on Each Major Federal Program

In our opinion, People's Equal Action and Community Effort, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended January 31, 2013.

### **Report on Internal Control Over Compliance**

Management of People's Equal Action and Community Effort, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered People's Equal Action and Community Effort, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of People's Equal Action and Community Effort, Inc.'s internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such as that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Jestine, Maishall-Discenzy

May 23, 2013 Syracuse, New York

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JANUARY 31, 2013

Federal Grantor/Pass-through Grantor/Program Title	CFDA Number	Grant Period	Agency or Pass-through Number	Program or Award Amount	Federal Expenditures
U.S. Department of Health and Human Services					
Head Start Cluster					
Head Start	93.600	02/01/12-01/31/13	02CH1424/45	\$ 11,267,927	\$ 11,267,927
ARRA - Head Start	93.708	09/29/10-02/28/12	90ST0085/01	225,000	21,182
Total Head Start Cluster				11,492,927	11,289,109
Pass-through from:					
NYS Department of State					
Community Services Block Grant	93,569	10/01/11-09/30/12	C001335	1,556,286	895,849
	93.569	10/01/12-09/30/13	C001335	1,547,371	502,614
	93.569	12/01/11-09/30/12	C001405	100,000	76,597
Total Community Services Block Grant	75.507	12/01/11 09/30/12	0001403	3,203,657	1,475,060
·					
NYS Homes & Community Renewal					
Low-Income Home Energy Assistance	93.568	04/01/11-06/30/12	C091049-11	1,728,791	1,522,259
	93.568	04/01/12-03/31/13	C091049-12	2,596,744	1,625,781
Onondaga County Department of Aging & Youth					
Low-Income Home Energy Assistance	93.568	04/01/11-03/31/12	42908-R2	80,000	11,451
	93.568	04/01/12-12/31/12	42908-R2	47,000	46,994
Total Low-Income Home Energy Assistance				4,452,535	3,206,485
Onondaga County Department of Aging & Youth					
Special Programs for the Aging - Title III, Part B -					
Grants for Supportive Services and Senior Centers	93.044	01/01/12-12/31/12	14905-R6	25,000	20,918
Grands for Supportive Services and Sernor Centers	93.044	01/01/13-12/31/13	14905-R6	25,000	2,224
Total Special December for the Aging Title III Down D	75.044	01/01/15-12/51/15	14705-10	50,000	23,142
Total Special Programs for the Aging - Title III, Part B				30,000	25,142
Special Programs for the Aging - Title III, Part C -					
Nutrition Services	93.045	01/01/12-12/31/12	10305-R6	390,428	373,783
	93.045	01/01/13-12/31/13	10305-R6	33,519	33,519
Total Special Programs for the Aging - Title III, Part C				423,947	407,302
Subtotal - U.S. Department of Health and Human Services				19,623,066	16,401,098
The Corporation for National and Community Service					
Foster Grandparent Program	94.011	04/01/11-03/31/12	10SFANY006	421,464	64,770
	94.011	04/01/12-06/30/13	10SFANY006	457,006	309,096
Subtotal - The Corporation for National and Community Service				878,470	373,866

(Continued)

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JANUARY 31, 2013

Federal Grantor/Pass-through Grantor/Program Title (Cont'd)	CFDA Number	Grant Period	Agency or Pass-through Number	Program or Award Amount	Federal Expenditures
U.S. Department of Agriculture Pass-through from:					
NYS Department of Health					
Child and Adult Care Food Program (CACFP)	10.558	10/01/11-09/30/12	2139	493,833	293,326
	10.558	10/01/12-09/30/13	2139	205,849	205,849
Subtotal - U.S. Department of Agriculture				699,682	499,175
U.S. Department of Energy Pass-through from:					
NYS Homes & Community Renewal					
Weatherization Assistance for Low-Income Persons	81.042	04/01/11-06/30/12	C091049-11	420,323	334,933
	81.042	04/01/12-03/31/13	C091049-12	7,002	4,384
	81.042	10/01/12-09/30/13	C092314	600,000	7,711
ARRA - Weatherization Assistance for Low-Income Persons	81.042	01/01/10-03/31/12	C092308-10	4,000,000	19,742
	81.042	07/01/09-03/31/12	C092249-09	10,134,122	37,628
Subtotal - U.S. Department of Energy				15,161,447	404,398
Total				\$ 36,362,665	\$ 17,678,537

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JANUARY 31, 2013

### 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards presents the activity of federal financial assistance programs administered by People's Equal Action and Community Effort, Inc. (the "Agency"), an entity as defined in the basic financial statements. The information in this schedule is presented on the accrual basis and in accordance with requirements of OMB Circular A-133, Audits of States, Local Governments and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented or used in the presentation of the financial statements.

### 2. EXPENDITURES OF FEDERAL REVENUE

The amounts reported as expenditures of federal revenue were obtained from the accounting records utilized to record activity for the applicable program and periods. These accounting records are periodically reconciled to the appropriate federal financial reports for each program.

#### 3. INDIRECT COSTS

Indirect costs are included in the reported expenditures to the extent they are included in the federal financial reports for each program.

### 4. MATCHING COSTS

Matching costs, i.e., the Agency's share of certain program costs, are not included in the reported expenditures.

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JANUARY 31, 2013

### Part I - Summary of Auditor's Results

- The Independent Auditor's Report on the financial statements expressed an unqualified opinion.
- No significant deficiencies or material weaknesses in internal control over financial reporting were reported.
- No instances of noncompliance material to the financial statements were disclosed during the audit.
- No significant deficiencies or material weaknesses in internal control over compliance on the major federal award programs were reported.
- The independent auditor's report on compliance with requirements applicable to the major federal award programs expressed an unqualified opinion.
- No audit findings which are required to be reported under Section 510(a) of OMB Circular A-133 were disclosed during the audit.
- People's Equal Action and Community Effort, Inc. qualified as a low risk auditee for the year ended January 31, 2013.
- The dollar threshold used to distinguish between Type A and Type B programs was \$530,356. The major federal programs of the Agency for the year ended January 31, 2013 were as follows:

CFDA Number	Program Title
93.600/93.708	Head Start Cluster
93.569	Community Services Block Grant
93.568	Low-Income Home Energy Assistance

### PEOPLE'S EQUAL ACTION AND COMMUNITY EFFORT, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JANUARY 31, 2013

### Part IV- Status of Prior Year Federal Award Findings and Questioned Costs

• There were no findings in the prior year